Policy: 17.1
SUBJECT: FISCAL MANAGEMENT
EFFECTIVE DATE: 06/01/10
REVISED DATE: 05/30/17; 11/16/17; 05/16/18; 05/15/19
REVIEVIOUS DATE: 06/01/12; 04/16/20; 04/01/21
STANDARD: CALEA 17.1.1 – 17.4.3, 91.1.2

POLICY:
The Chief of Police maintains the authority and responsibility for fiscal management of the UW–Madison Police Department. There are provisions for obtaining input from organizational components during budget deliberation processes. Provisions shall be implemented for managing the purchasing process consistent with authorized budget approvals and for making purchasing as effective and efficient as possible.

DEFINITIONS:
“Encumbrance” refers to a commitment in the form of an order, contract, salary, or similar item that shall become payable when goods are delivered or services rendered.

“Fiscal year” refers to the period of time between July 1 of a year and June 30 of the following year.

“Line item” refers to an individual account or budget section as it appears on a separate line in a fiscal budget.

“Requisition” refers to a written request or order for supplies.

“Unencumbered balance” refers to that part of an appropriation or allotment that has not been committed and is thus available for expenditure.

PROCEDURE:
17.1.1 FISCAL AUTHORITY AND RESPONSIBILITY
A. The Chief of Police is designated as having the authority and responsibility for the fiscal management of the Department. The duties associated with the fiscal management function include supervising, planning, coordinating, prioritizing and evaluating activities related to state-appropriated Departmental funds. Authority for fiscal management is derived from the Department directives manual and the Wisconsin State Statutes.

B. The Board of Regents, as authorized by Wisconsin State Statute 36.09(1)(h), “shall allocate funds and adopt budgets for respective institutions giving consideration to the principles of comparable budgetary support for similar programs and equitable compensation for faculty and academic staff with comparable training, experience and responsibilities and recognizing competitive ability to recruit and retain qualified faculty and academic staff.” According to Wis. Stat. 36.09(2)(a), the President of the University System is vested with the responsibility of monitoring, reviewing, and evaluating policies that affect operating budgets. The Chancellor, as denoted by Wis. Stat. 36.09(3)(a), administers all funds. The Chancellor’s designee for budgetary purposes, the Vice Chancellor for Administration, maintains the budget for the University of Wisconsin–Madison. The President for the University of Wisconsin–Madison Police Department is a portion of the total budget for the University of Wisconsin–Madison. The Vice Chancellor for Administration appropriates the budget for the University of Wisconsin–Madison Police Department annually.

C. According to the University of Wisconsin – Madison Purchasing Policy and Procedures 14, “the director of Purchasing Services has signature authority for procurement contracts and agreements for the UW-Madison as delegated by the
State Department of Administration. The director of Purchasing Services can designate agents of the UW–Madison campus to apply the director’s signature to contracts and agreements.” The Chief of Police, the Assistant Chief, and the Support Services Captain have been designated as agents to apply the director’s signature to contracts and agreements that fall within the scope of the State Department of Administration policies.

D. The Department budget may not include all of the funding for public safety on campus. The Chief or designee has the authority to review and coordinate expenditures for any law enforcement expenses accounted for within the budgets of other operating departments.

17.1.2 BUDGET PREPARATION

A. The responsibility for final budget preparation and management is assigned to the Support Services function. Related activities include preparing divisional budgets, submitting formal budget requests, authorizing and monitoring expenditures, preparing charging statements for services rendered, submitting payroll information, receiving payments for records-related services, reporting financial information to university personnel, and participating in periodic audits.

B. The Department utilizes a line-item approach for budget preparation and maintenance. The Department Accountant manages this line item approach. The accountant works in consultation with the Chiefs and Captains group.

C. To ensure uniformity and clarity, all budget-related activities shall be conducted in accordance with University of Wisconsin-Madison policy, applicable state statutes, and regulations as established by the Vice Chancellor for Administration.

D. The University sets the budget submission date each fiscal year. All budget submissions to the University are done electronically through established University budget programs. The initial budget planning allocations are based upon the appropriate year of the Governor’s biennial budget recommendations to the legislature. All spending authority is conditional pending the adoption of the annual budget of the Board of Regents and final approval of the state budget by the legislature and Governor. Calculations take into account current positions, rates, pending personnel actions, allocated position authority, prior-year expenses and income, known new-year fiscal income agreements, and Department priorities to allocate monies and income between salary, supplies, expenses, capital, and income categories.

17.1.3 BUDGET RECOMMENDATIONS

A. Captains of the sub-divisions shall submit budget recommendations based on goals and objectives. The recommendations shall include, at a minimum; operating needs, capital purchase needs; and personnel needs. Written recommendations shall be submitted to the Assistant Chief no later than 30 days prior to the budget process deadline.

B. The Chief of Police shall designate the organizational levels or functions participating in the budget preparation process. Such functions and components may include the following: access control, accreditation, ammunition, awards, bike patrol, cameras and equipment, computer equipment, training, facilities and furniture, uniforms, subscriptions, radios, educational reimbursement, and fleet and fuel.

17.1.4 REQUISITIONING AND PURCHASING PROCEDURES

A. The Department shall comply with all established purchase and requisition procedures as contained in the University of Wisconsin–Madison Purchasing Policies and Procedures Manual. Such procedures include specification for items requiring standardized purchases, bidding procedures, criteria for the selection of vendors, procedures for emergency purchasing or rental agreements for equipment, and procedures for making emergency purchases. The UW–Madison Purchasing Services Purchasing Policies and Procedures draw on interpretation of Wisconsin Statutes and State Department of Administration Administrative Rules. The series constitute official University policy and shall be reviewed by departments for reference in purchasing goods and services.

B. A centralized University purchasing office is responsible for administering policies and procedures related to the requisition and purchase of University equipment and supplies.

C. Institutional forms shall be used to document all purchasing-related transactions.
D. The Chief of Police shall be responsible for requesting fund transfers and supplemental or emergency appropriations from the Vice Chancellor for Administration if deemed necessary.

E. Each division is responsible for tangible property acquisition through its budget requests and subsequent approvals.

17.1.5 ACCOUNTING SYSTEM ELEMENTS

A. The Department utilizes the University of Wisconsin–Madison accounting system.

B. The University of Wisconsin–Madison updates the University accounting system daily. The Police Department has online access to this budgeting system. The system maintains the following information:
   1. The initial appropriation;
   2. The balance at the commencement of the period;
   3. Expenditures and encumbrances made; and

C. The UW–Madison Police Department Accountant reviews the detailed budget reports and submits a monthly summary report to designated line-item managers. The account managers verify expenditures and encumbrances made during the monthly period. Purchases are also approved by the chiefs and captains group.

17.1.6 CASH FUNDS

The following provides procedures for agency personnel permitted to receive, maintain, or disburse cash and governs the maintenance of those accounts:

A. All cash funds or accounts within which Department personnel are permitted to receive, maintain, or disburse cash must maintain
   1. A balance sheet, ledger, or other system that identifies initial balance, credits (cash received), cash disbursed, and balance on hand.
   2. Receipts or documentation for cash received.
   3. Authorization for cash disbursements according to the following:
      a. Disbursements over $200 must have approval of the Chief of Police;
      b. Confidential funds disbursed must have the approval of the Field Services Captain.
   4. Records, documentation, or invoices for cash expenditures.
   5. Personnel assigned to Infrastructure Security are authorized to accept or disburse cash related to fingerprinting and the issuance of access cards. Sworn personnel are authorized to accept cash bond. Records personnel are authorized to accept or disburse cash related to records. Communications personnel and Department program associates are authorized to accept cash related to records services.
   6. Quarterly accounting of agency cash activities, at a minimum.

B. This directive applies to records related fees, fingerprinting fees, the investigative fund, video, photo and/or audio disks.

17.1.7 INDEPENDENT AUDIT

A. According to Wisconsin Statute 13.94(1), the Legislative Audit Bureau shall audit the fiscal concerns of the state. The Legislative Audit Bureau shall audit the records of every state department, board, commission, and independent agency or authority at least once each 5 years. The Legislative Audit Bureau may also audit the records of other departments when the state auditor deems it advisable or when he or she is so directed.

B. The University of Wisconsin Internal Audit conducts audits of various business practices of the Department at least once every 2 years.

17.1.8 CASH HANDLING PROCEDURES

A. Assigned personnel handle cash transactions of the following types:
   1. Fingerprinting fees – Access Control
   2. Fees charged for law enforcement records – Records and Department Program Associates
   3. Video/Audio/Photo Disks – Records, and Department Program Associates
B. The University of Wisconsin–Madison Police Department has authorized two petty cash funds: one for the Records Section with a weekly balance of $25 and one for Access Control with a weekly balance of $60. These two work units are responsible for their funds. The Captain of Support Services or designee is responsible for investigative funds. This fund carries a balance of $50 and is audited on a quarterly basis. The Captain of Support Services or designee maintains access to this fund.

17.1.9 CREDIT CARD HANDLING PROCEDURES

A. The department shall comply with UW-Madison policies regarding credit card handling procedures, which are located at the following link:

[https://policy.wisc.edu/library/UW-3031](https://policy.wisc.edu/library/UW-3031)

B. All operators shall be trained on and shall adhere to PCI–Data Security Standards.

C. The accountant is the Department Business Representative (DBR) for PCI data compliance. The Infrastructure Security Sergeant acts as the Project Site Manager. Only assigned personnel approved by the DBR and/or Project Site Manager as PCI operators are authorized to use the University of Wisconsin approved PCI compliant device to process credit card payments. Operators shall handle credit card transactions of the following types:

1. Fingerprints or Access Control Cards
2. Fees charged for records related purposes.
3. Invoices for various UWPD services to other campus departments or outside entities.

D. PCI Operator training shall be renewed annually. The Project Site Manager and DBR shall be responsible for attending required Merchant Card Processing training offered through the Office of Human Resources (OHR). The assigned Project Site Manager shall manage and document training for operators on an annual basis.